

RECA Board of Directors Regular Meeting

Wednesday, January 21, 2026

Calgary, Alberta / Virtual Teams Meeting

AGENDA

PRELIMINARY MATTERS	
Call to Order	
Approval of Agenda	
Conflicts of Interest Declared	
Chair's Comments	
Information Items <ul style="list-style-type: none">RECA Board Workplan2025/2026 Board & Industry Council CalendarWelcome Letter from Minister of Service Alberta & Red Tape Reduction to RECA Board Chair, Cynthia P. Moore	
TAB	CONSENT AGENDA
1.	Approval of Minutes
2.	Board Committee Minutes
3.	Quarterly External Whistleblower Report
TAB	DISCUSSION ITEMS
4.	Consent Agenda Items Requiring Discussion
5.	Board Action Register Update
TAB	FINANCIAL OVERSIGHT
6.	Finance & Audit Committee <ul style="list-style-type: none">Audit Findings Report & Management LetterApproval of 2024-2025 Audited Financial StatementsReview of Financial PoliciesReporting of Unbudgeted Expenditures Approved by CEORestricted Operating Reserve Fund RequestEnterprise Risk Management (ERM) Update
7.	Financial Policy Review
TAB	CEO REPORT

8.	CEO Report
9.	Stakeholder Engagement Update
TAB	STRATEGIC OVERSIGHT
10.	Quarterly 2025-2028 Strategic & Business Plan Report
11.	Approval of 2024-2025 Annual Report
TAB	REGULATORY & PUBLIC RISK OVERSIGHT
12.	Hearings Committee Update
13.	Industry Chairs Roundtable
14.	Residential Real Estate Broker Industry Council Report
15.	Commercial Real Estate Broker & Commercial Property Manager Industry Council Report
16.	Mortgage Broker Industry Council Report
17.	Residential Property Manager Industry Council Report
18.	Annual Registrar's Report: Complaints & Outcomes
19.	Government of Alberta (GOA) 5-Year Review of RECA Update
20.	Board Litigation Report – January 2026
21.	Quarterly Regulatory Scorecard
22.	Regulatory Review Update
TAB	GOVERNANCE, LEADERSHIP, HR, & CULTURAL OVERSIGHT
23.	<p>Governance & Human Resources Committee</p> <ul style="list-style-type: none"> • Annual Evaluation for Board & Standing Committees Feedback • 2024-2025 Stewardship Report • Board Competency Matrix • Governance Policy Review • Governance Training Session • Quarterly Human Resources Report
24.	Board Priority Report
25.	Other Business
FINAL ADJOURNMENT	