## Nomination Statement – RECA Commercial Industry Council

I am honored to put my name forward for consideration to serve on the Real Estate Council of Alberta's Commercial Industry Council. With over twenty-five years of progressive experience in Alberta's commercial real estate sector, I have developed a deep understanding of the complexities, challenges, and opportunities facing our industry. My professional journey has prepared me to contribute meaningfully to RECA's mandate of protecting consumers, enhancing professionalism, and advancing governance across the real estate sector.

I began my career in commercial property management in 1998 and became licensed as a real estate associate with RECA in 2003. In 2019, I achieved my Broker license and have since served as Broker of Record for Royop Development Corporation. This role has given me significant responsibility for regulatory compliance, oversight of licensed professionals, and the implementation of governance and ethical practices in daily operations. Ensuring adherence to RECA standards is central to my work, and I take pride in fostering a culture of accountability, transparency, and professional excellence.

Throughout my career, I have managed a wide range of asset classes, including industrial, retail, office, condominium, and residential properties. This breadth of experience has allowed me to appreciate the nuances of each sector and to work collaboratively with diverse stakeholders, from tenants and investors to regulatory bodies and community members. I understand firsthand the importance of balancing commercial objectives with ethical obligations and consumer protection — a perspective I will bring to the Council.

Professional development and continuous learning have been cornerstones of my career. I earned the Real Property Administrator (RPA) designation from BOMI in 2003, enhancing my technical expertise in property management. More recently, I have pursued additional credentials that strengthen my ability to contribute at a governance level, including an Extension Certificate in ESG Reporting from Mount Royal in 2023, a Health and Safety Auditor Certificate with the Alberta Association for Safety Partnerships in 2023, and an Executive Management Coaching Certificate from the Rotman School of Management at the University of Toronto in 2025. These programs have deepened my skills in sustainability, compliance, leadership, and risk management

— all of which are highly relevant to RECA's oversight responsibilities.

In addition to my professional roles, I am an active member of BOMA Calgary, where I contribute to initiatives that advance best practices, education, and networking in the commercial real estate industry. Through BOMA and my corporate role, I have had the privilege of mentoring emerging professionals and supporting their growth in an evolving industry. I believe strongly in building capacity and ensuring that the next generation of real estate leaders is well-equipped to carry forward the principles of professionalism, ethics, and consumer protection.

My leadership approach is rooted in collaboration, accountability, and long-term vision. As a Broker of Record, I regularly navigate complex regulatory environments, mediate between diverse interests, and make decisions that prioritize both organizational success and compliance with legal and ethical standards. I have learned that good governance depends on open dialogue, balanced decision-making, and a steadfast commitment to the public interest. These principles align directly with RECA's mission and would guide my contributions as a Council member.

I am also passionate about advancing issues of sustainability, health and safety, and ESG accountability within the real estate sector. As our industry evolves, these considerations are increasingly central to consumer trust, regulatory oversight, and long-term value creation. With my specialized training in these areas, I am well-positioned to bring insights that will support RECA's role in shaping a resilient and responsible commercial real estate market.

Serving on the Commercial Industry Council would be an opportunity to give back to an industry that has shaped my career and professional identity. I am committed to bringing my experience, knowledge, and integrity to the role, and to working collaboratively with fellow Council members to support RECA's mandate. I believe my combination of front-line property management experience, regulatory and brokerage oversight, advanced training in ESG and governance, and longstanding industry involvement make me a strong candidate for this nomination.

I respectfully submit my application and welcome the opportunity to serve Alberta's real estate community through the RECA Commercial Industry Council.