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|     | COMPETENCY                |     | SUBJECT LEARNING OUTCOME                         | SUBJECT L.O. BLOOM'S<br>LEVEL |        | SPECIFIC LEARNING OUTCOME  | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |
|-----|---------------------------|-----|--|-------------------------------|--------|--|--------------------------------|-------------|
| 1.0 | MODERN MORTGAGE BROKERING | 1.1 | Assess key components of the brokerage business. | Evaluate                      | 1.1.1  | Describe how the <i>Competition Act</i> relates to mortgage professionals and brokerages.          | Understand                     | 2.2         |
|     |                           |     |  |                               | 1.1.2  | , ,  | Understand                     |             |
|     |                           |     |  |                               | 1.1.3  |  | Evaluate                       |             |
|     |                           |     |  |                               | 1.1.4  | Outline brokerage business realities and opportunities.  | Analyse                        |             |
|     |                           |     |  |                               | 1.1.5  | Outline mortgage brokering activities that are unique to representing private lenders.             | Analyse                        |             |
|     |                           |     |  |                               | 1.1.6  | Summarize mortgage administration activities.  | Understand                     |             |
|     |                           |     |  |                               | 1.1.7  | Describe a brokerage's leadership responsibilities.  | Understand                     |             |
|     |                           |     |  |                               | 1.1.8  | Determine the impact of different types of mortgage brokering on providing service.                | Evaluate                       |             |
|     |                           |     |  |                               | 1.1.9  | Explain how brokerage policy may impact the types of mortgages a brokerage offers.                 | Understand                     |             |
|     |                           |     |  |                               | 1.1.10 | Determine the impact of different types of mortgage brokering on E & O coverage.                   | Evaluate                       |             |
|     |                           |     |  |                               | 1.1.11 | Compare and contrast residential and commercial mortgage brokering activities.                     | Analyse                        |             |
|     |                           | 1.2 | Assess common brokerage business risks.          | Evaluate                      | 1.2.1  |  | Analyse                        | 2.5         |
|     |                           |     |  |                               | 1.2.2  | Outline commonly used brokerage risk identification processes.                                     | Analyse                        |             |
|     |                           |     |  |                               | 1.2.3  | Outline the risk assessment process, including analysing and ranking risk.                         | Analyse                        |             |
|     |                           |     |  |                               | 1.2.4  |  | Evaluate                       |             |
|     |                           |     |  |                               | 1.2.5  |  | Analyse                        |             |
|     |                           |     |  |                               | 1.2.6  | Determine how to integrate a risk management plan with existing brokerage policies and procedures. | Evaluate                       |             |

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|------------|--------------------------|-------------------------------|--------|--|--------------------------------|-------------|
|            |                          |                               | 1.2.7  | Determine when risk management plans must be updated.  | Evaluate                       |             |
|            |                          |                               | 1.2.8  | Justify the need for continuous oversight of risk management plans.  | Evaluate                       |             |
|            |                          |                               | 1.2.9  | Determine high-risk brokerage activities.  | Evaluate                       |             |
|            |                          |                               | 1.2.10 | Outline how to manage high-risk brokerage activities.  | Analyse                        |             |
|            |                          |                               | 1.2.11 | Determine how to design a brokerage occupational health and safety risk management plan.   | Evaluate                       |             |
|            |                          |                               | 1.2.12 | Determine how to protect client information according to federal and provincial privacy legislation.   | Evaluate                       |             |
|            |                          |                               | 1.2.13 | Assess how brokerage policies and procedures play a key role in brokerage oversight.   | Evaluate                       |             |
|            |                          |                               | 1.2.14 | Assess how brokerage policies and procedures play a key role in risk management.   | Evaluate                       |             |
|            |                          |                               | 1.2.15 | Assess how brokerage policies and procedures play a key role in safeguarding personal and confidential information.                                    | Evaluate                       |             |
|            |                          |                               | 1.2.16 | Outline the consequences of failing to ensure IT infrastructure is secure, properly licensed, and up to date.  | Analyse                        |             |
|            |                          |                               | 1.2.17 | Outline the components of an IT policy and cybersecurity plan, including mobile devices, encryption technology, password policies, and network access. | Analyse                        |             |
|            |                          |                               | 1.2.18 | Outline the relationship between a cybersecurity plan and brokerage policies and procedures.   | Analyse                        |             |
|            |                          |                               | 1.2.19 | Outline risk assessment audit schedule requirements.   | Analyse                        |             |

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|------------|-----|--|-------------------------------|--------|---|--------------------------------|-------------|
|            |     |  |                               | 1.2.20 | Outline the benefits of risk assessment audits.   | Analyse                        |             |
|            |     |  |                               | 1.2.21 | Outline security measures testing processes brokerages may use.   | Analyse                        |             |
|            |     |  |                               | 1.2.22 | Determine brokerage IT policy and cybersecurity risk education and training options for mortgage associates and unlicensed staff.   | Evaluate                       |             |
|            |     |  |                               | 1.2.23 | Determine how cybersecurity insurance mitigates brokerage cybersecurity risks.  | Evaluate                       |             |
|            |     |  |                               | 1.2.24 | Compare and contrast various cybersecurity insurance packages in the market.  | Analyse                        |             |
|            |     |  |                               | 1.2.25 | Justify a brokerage's need to create an incident response team to deal with cybersecurity attacks and privacy or confidentiality breaches.  | Evaluate                       |             |
|            |     |  |                               | 1.2.26 | Outline a brokerage's obligation to report a personal information breach to the Office of the Information Privacy Commissioner.   | Analyse                        |             |
|            | 1.3 | Assess key factors influencing brokerage profitability.  | Evaluate                      | 1.3.1  | Outline key factors impacting brokerage profitability.  | Analyse                        | 2.6         |
|            | 1.4 | Assess the impact of technology on brokerage operations. | Evaluate                      | 1.4.1  | Select potential service providers and technology based on brokerage needs.   | Understand                     | 2.0         |
|            |     |  |                               | 1.4.2  | Determine technology solution options that comply with brokerage requirements (platforms, security, capability, or accessibility).  | Evaluate                       |             |
|            | 1.5 | Determine brokerage franchising options.                 | Evaluate                      | 1.5.1  | Compare and contrast brokerage business models based on franchise and licensing options, national brokerage membership opportunities, brokerage independence, and business needs. | Evaluate                       | 0.4         |
|            |     |  |                               |        | ,   |                                | 5           |

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|     |                          | 1.6 | Outline recent trends in the brokerage business.                                       | Analyse                       | 1.6.1 | Compare and contrast significant trends that may impact brokerage operations.                   | Analyse                        | 1.9         |
|     |                          | 1.7 | Explain the value of market position and market niches.                                | Analyse                       | 1.7.1 | Select which market niches a brokerage should focus on given set contexts and variables.        | Analyse                        | 1.8         |
|     |                          |     |  |                               |       | COMPETENCY  1. MODERN MORTGAGE BROKERING  | TOTAL WT.                      | 13.4        |
| 2.0 | ESTABLISHING A BROKERAGE | 2.1 | Assess market data.  | Evaluate                      | 2.1.1 | Determine how environmental scans and SWOT analyses fit into strategic planning and management. | Evaluate                       | 1.7         |
|     |                          |     |  |                               | 2.1.2 | Interpret market data.  | Apply                          |             |
|     |                          | 2.2 | Develop a business plan.   | Create                        | 2.2.1 | Implement a business plan and track progress adjusting as needed.                               | Apply                          | 1.3         |
|     |                          |     |  |                               | 2.2.2 | Determine appropriate business plan adjustments based on progress tracking data.                | Evaluate                       |             |
|     |                          | 2.3 | Determine needed financial and other resources.  | Evaluate                      | 2.3.1 | Explain the origin of financial and other resources.  | Understand                     | 1.9         |
|     |                          |     |  |                               | 2.3.2 | Compare and contrast the different types of E & O insurance.                                    | Analyse                        |             |
|     |                          |     |  |                               | 2.3.3 | Explain the sources of E & O insurance.   | Understand                     |             |
|     |                          |     |  |                               | 2.3.4 | Determine the consequences of failing to meet insurance program requirements.                   | Evaluate                       |             |
|     |                          |     |  |                               | 2.3.5 | Determine the consequences of failing to meet insurance program reporting requirements.         | Evaluate                       |             |
|     |                          | 2.4 | Develop a plan that includes a budget and allocation of resources.                     | Create                        | 2.4.1 | Outline the essential elements of a plan.   | Analyse                        | 1.5         |
|     |                          |     |  |                               | 2.4.2 | Determine resource allocation issues that may affect planning and budgeting.                    | Evaluate                       |             |
|     |                          |     |  |                               | 2.4.3 | Outline the plan development process.   | Analyse                        |             |
|     |                          |     |  |                               | 2.4.4 | Outline the essential elements of a budget.   | Analyse                        |             |
|     |                          |     |  |                               | 2.4.5 | Determine how to monitor a budget and the related adjustment process.                           | Evaluate                       |             |
|     |                          | 2.5 | Outline ownership options and the associated legal and financial requirements of each. | Analyse                       | 2.5.1 | Outline the brokerage framework.  | Analyse                        | 1.0         |

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|-----|---------------------------------------|-----|---|-------------------------------|-------|--|--------------------------------|-------------|
|     |                                       |     |   |                               | 2.5.2 | Compare and contrast the brokerage agency and business models.   | Analyse                        |             |
|     |                                       | 2.6 | Outline brokerage registration requirements.                        | Analyse                       | 2.6.1 | Outline the required new and existing associate registration process.  | Analyse                        | 1.3         |
|     |                                       | 2.7 | Develop a strategic plan as well as policies and procedures.        |                               | 2.7.1 | Describe the benefits of strategic business planning.  | Understand                     | 1.7         |
|     |                                       |     |   |                               | 2.7.2 | Outline the strategic business planning five step process.   | Analyse                        |             |
|     |                                       |     |   |                               | 2.7.3 | Outline how to implement cybersecurity policies and practices.   | Analyse                        |             |
|     |                                       |     |   |                               |       | COMPETENCY 2. ESTABLISHING A BROKERAGE   | TOTAL WT.                      | 10.4        |
| 3.0 | HIRING STAFF, ASSOCIATES, AND BROKERS | 3.1 | Assess brokerage human resource needs and solutions.                | Evaluate                      | 3.1.1 | Determine human resource needs.  | Evaluate                       | 1.0         |
|     |                                       |     |   |                               | 3.1.2 | Describe potential sources for qualified staff.  | Understand                     |             |
|     |                                       | 3.2 | Develop a human resources recruitment plan.                         | Create                        | 3.2.1 | Outline essential elements of a recruitment plan.  | Analyse                        | 0.7         |
|     |                                       |     |   |                               | 3.2.2 | Explain the recruitment process and associated issues.   | Analyse                        |             |
|     |                                       | 3.3 | Determine applicable labour standards and legislative requirements. | Evaluate                      | 3.3.1 | Outline key mortgage brokering related provisions in<br>Alberta's Employment Standards Code and<br>Regulations . | Analyse                        | 1.0         |
|     |                                       |     |   |                               | 3.3.2 | Outline brokerage wage payment, earnings, and payroll deduction obligations.                                     | Analyse                        |             |
|     |                                       |     |   |                               | 3.3.3 | Outline brokerage termination of employment obligations.   | Analyse                        |             |
|     |                                       |     |   |                               | 3.3.4 | Compare and contrast brokerage obligations to employees and independent contractors.                             | Evaluate                       |             |
|     |                                       |     |   |                               | 3.3.5 | Outline key provisions in Alberta's Occupational Health and Safety Act.  | Analyse                        |             |
|     |                                       |     |   |                               | 3.3.6 | Explain the relationship between health, safety, and mortgage broker licensees.                                  | Analyse                        |             |
|     |                                       |     |   |                               | 3.3.7 | Determine the strategies brokers may employ to educate staff on <i>OH&amp;S</i> requirements.                    | Evaluate                       |             |
|     |                                       |     |   |                               | 3.3.8 | Outline how brokerage policies and procedures can support OH&S compliance.                                       | Analyse                        |             |

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|------------|-----|--|-------------------------------|--------|---|--------------------------------|-------------|
|            |     |  |                               | 3.3.9  | committee formation and health and safety   | Analyse                        |             |
|            |     |  |                               | 3.3.10 | representative requirements.  Describe the purpose of Alberta's human rights legislation.   | Understand                     |             |
|            |     |  |                               | 3.3.11 | Determine the impact of the <i>Alberta Human Rights</i> Act on the provision of mortgage dealing services and brokerages as workplaces.       | Evaluate                       |             |
|            |     |  |                               | 3.3.12 |   | Analyse                        |             |
|            |     |  |                               | 3.3.13 | Assess brokerage obligations to protect against discrimination based on the protected grounds listed in the <i>Alberta Human Rights Act</i> . | Evaluate                       |             |
|            |     |  |                               | 3.3.14 | Outline best practices that foster respectful and equitable workplaces (discrimination-free).   | Analyse                        |             |
|            |     |  |                               | 3.3.15 | Determine brokerage obligations related to alleged or proven cases of discrimination or harassment.   | Evaluate                       |             |
|            |     |  |                               | 3.3.16 | Outline the consequences of improperly handling or failing to address harrasment as defined under human rights legislation.                   | Analyse                        |             |
|            |     |  |                               | 3.3.17 | Determine how a broker should deal with specific harrasment scenarios.  | Evaluate                       |             |
|            | 3.4 | Determine suitability of prospective staff, associates, and brokers. | Evaluate                      | 3.4.1  | Outline the acceptable candidate criteria for vetting applicants.   | Analyse                        | 1.3         |
|            |     |  |                               | 3.4.2  | Judge prospective staff, associate, and broker suitability based on candidate criteria.   | Evaluate                       |             |
|            | 3.5 | Develop employment contracts and agreements.                         | Create                        | 3.5.1  | Determine the practices brokers may employ to prevent unreasonable expections.  | Evaluate                       | 1.0         |
|            |     |  |                               | 3.5.2  | status.   | Analyse                        |             |
|            |     |  |                               | 3.5.3  | Explain brokerage obligations to employees.   | Understand                     |             |
|            |     |  |                               | 3.5.4  | Explain brokerage obligations to independent contractors.   | Understand                     |             |

|     | COMPETENCY                              |     | SUBJECT LEARNING OUTCOME                  | SUBJECT L.O. BLOOM'S<br>LEVEL |       | SPECIFIC LEARNING OUTCOME  | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |
|-----|---|-----|---|-------------------------------|-------|--|--------------------------------|-------------|
|     |   |     |   |                               | 3.5.5 | Explain brokerage employee obligations to the brokerage.   | Understand                     |             |
|     |   |     |   |                               | 3.5.6 | Explain independent contractor obligations to the brokerage.   | Understand                     |             |
|     |   |     |   |                               | 3.5.7 | Outline how the orientation process helps ensure the brokerage meets its regulatory requirements, achieves its financial and operational objectives, and reduces risk. | Analyse                        |             |
|     |   |     |   |                               | 3.5.8 | Outline the role of the brokerage policies and procedures manual in the orientation process.   | Analyse                        |             |
|     |   |     |   |                               |       | COMPETENCY 3. HIRING STAFF, ASSOCIATES, AND BROKERS  | TOTAL WT.                      | 5.0         |
| 4.0 | MANAGING STAFF, ASSOCIATES, AND BROKERS | 4.1 | Monitor brokerage transactions and files. | Evaluate                      | 4.1.1 | Determine supervisory system requirements that ensure adequate supervision of mortgage associates and unlicensed brokerage staff.                                      | Evaluate                       | 4.3         |
|     |   |     |   |                               | 4.1.2 | Determine brokerage file completion and submission standards.  | Evaluate                       |             |
|     |   |     |   |                               | 4.1.3 | Determine available public protection requirements best practices education for mortgage brokers, associates, and unlicensed staff.                                    | Evaluate                       |             |
|     |   |     |   |                               | 4.1.4 | Outline professional conduct expectations when interacting with lender underwriters (repercussions).   | Analyse                        |             |
|     |   |     |   |                               | 4.1.5 | Explain the repercussions of failing to act professionally when interacting with lender underwriters.  | Analyse                        |             |
|     |   |     |   |                               | 4.1.6 | Outline the remedial and disciplinary action determinations process.   | Analyse                        |             |
|     |   |     |   |                               | 4.1.7 | Justify the requirement for brokers to instruct mortgage associates and unlicensed staff when they fail to meet public protection requirements.                        | Evaluate                       |             |

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|------------|-----|---|-------------------------------|-------|---|--------------------------------|-------------|
|            |     |   |                               | 4.1.8 | Outline the circumstances that require brokers to                                 | Analyse                        |             |
|            |     |   |                               |       | report conduct deserving of sanction to the <u>Registrar</u> .                    |                                |             |
|            |     |   |                               | 4.1.9 | Assess mortgage brokerage activities and advertising                              | Evaluate                       |             |
|            |     |   |                               |       | related supervisory processes for legislated                                      |                                |             |
|            |     |   |                               |       | requirements compliance.  |                                |             |
|            | 4.2 | Check that transactions are appropriately completed and submitted.      | Evaluate                      | 4.2.1 | Outline the brokerage monitoring process for active deals.                        | Analyse                        | 4.5         |
|            |     |   |                               | 4.2.2 | Outline the compliance review process for completed files.                        | Analyse                        |             |
|            | 4.3 | Determine how to resolve transaction related issues.                    | Evaluate                      | 4.3.1 | Outline the escalation process for deals in process related issues.               | Analyse                        | 3.2         |
|            | 4.4 | Determine potentially fraudulent or unethical activity                  | Evaluate                      | 4.4.1 | Outline the most common mortgage fraud and  | Analyse                        | 2.0         |
|            |     | best practices.   |                               |       | money laundering techniques.  |                                | 3.8         |
|            |     |   |                               | 4.4.2 | Outline strategies to keep abreast of developing                                  | Analyse                        |             |
|            |     |   |                               |       | mortgage fraud and money laundering trends.                                       |                                |             |
|            |     |   |                               | 4.4.3 | Determine available fraud red flag identification assistance resources.           | Analyse                        |             |
|            |     |   |                               | 4.4.4 | Outline how to develop a continuous learning                                      | Evaluate                       |             |
|            |     |   |                               |       | strategy that ensures mortgage associates and                                     |                                |             |
|            |     |   |                               |       | unlicensed staff are aware of developing mortgage                                 |                                |             |
|            |     |   |                               |       | fraud and money laundering trends and the   |                                |             |
|            |     |   |                               |       | corresponding red flags.  |                                |             |
|            |     |   |                               | 4.4.5 | Determine appropriate responses to fradulent and unethical activity.              | Evaluate                       |             |
|            | 4.5 | Determine the best situation specific performance monitoring standards. | Evaluate                      | 4.5.1 | Determine acceptable performance criteria based on brokerage variables and roles. | Evaluate                       | 2.7         |
|            | 4.6 | Develop performance evaluation processes.                               | Create                        | 4.6.1 | Outline how to develop performance evaluation processes.                          | Analyse                        | 1.6         |
|            |     |   |                               | 4.6.2 | Outline how to implement performance evaluation processes.                        | Analyse                        |             |
|            |     |   |                               | 4.6.3 | Outline a performance improvement process that                                    | Analyse                        |             |
|            |     |   |                               |       | responds to needs as they arise.  |                                |             |
|            |     |   |                               | 4.6.4 | Outline brokerage employment termination  | Analyse                        |             |
|            |     |   |                               |       | obligations.  |                                |             |

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|     |                                   | 4.7 | Create a professional development program.        | Create                        | 4.7.1  | Determine knowledge gaps.                             | Evaluate                       | 1.4         |
|     |                                   |     |   |                               | 4.7.2  | Determine appropriate sources of information to       | Analyse                        |             |
|     |                                   |     |   |                               |        | resolve knowledge gaps.                               |                                |             |
|     |                                   |     |   |                               | 4.7.3  | Outline how increased engagement and satisfaction     | Analyse                        |             |
|     |                                   |     |   |                               |        | reduces operational and regulatory risk and increases |                                |             |
|     |                                   |     |   |                               |        | brokerage productivity.                               |                                |             |
|     |                                   |     |   |                               |        | COMPETENCY  | TOTAL WT.                      | 21.5        |
|     |                                   |     |   |                               |        | 4.MANAGING STAFF, ASSOCIATES, AND BROKERS             | TOTAL WI.                      | 21.5        |
| 5.0 | MANAGE THE BUSINESS AND RESOURCES | 5.1 | Assess how to manage the brokerage's finances and | Evaluate                      | 5.1.1  | Outline brokerage payment of wages and                | Analyse                        |             |
|     |                                   |     | resources in accordance with applicable laws and  |                               |        | earnings obligations.                                 |                                | 2.7         |
|     |                                   |     | regulations.                                      |                               |        |   |                                |             |
|     |                                   |     |   |                               | 5.1.2  | Outline brokerage payroll deductions, procedures,     | Analyse                        |             |
|     |                                   |     |   |                               |        | and compliance.                                       |                                |             |
|     |                                   |     |   |                               | 5.1.3  | Determine how to manage other brokerage resources     | Evaluate                       |             |
|     |                                   |     |   |                               |        | such as office space and associate/broker services    |                                |             |
|     |                                   |     |   |                               |        | (marketing, education, and administrative overhead).  |                                |             |
|     |                                   | 5.2 | Compare and contrast common financial statements. | Analyse                       | 5.2.1  | Use established review and adjustment processes.      | Apply                          | 2.4         |
|     |                                   | 5.3 | Assess brokerage financial requirements.          | Evaluate                      | 5.3.1  | Outline cash flow management processes.               | Analyse                        | 2.3         |
|     |                                   |     |   |                               | 5.3.2  | Assess major variables that may impact brokerage      | Evaluate                       |             |
|     |                                   |     |   |                               |        | revenue (e.g.: market, lender issues, economy,        |                                |             |
|     |                                   |     |   |                               |        | anxillary product sales, and referral programs).      |                                |             |
|     |                                   |     |   |                               | 5.3.3  | Assess major variables that may impact brokerage      | Evaluate                       |             |
|     |                                   |     |   |                               |        | expenses (such as staffing levels, annual premiums,   |                                |             |
|     |                                   |     |   |                               |        | education and services for staff).                    |                                |             |
|     |                                   |     |   |                               |        | ,   |                                |             |
|     |                                   |     |   |                               | 5.3.4  | Outline unexpected expenses that may require          | Analyse                        |             |
|     |                                   |     |   |                               |        | reserve funds (e.g.: cyber security attacks, ransom   |                                |             |
|     |                                   |     |   |                               |        | ware, increased E&O coverage costs, and lawsuits).    |                                |             |
|     |                                   |     |   |                               |        |   |                                |             |
|     |                                   | 5.4 | Employ basic accounting principles.               | Apply                         | 5.4.1  | Explain how to maintain and keep accurate account     | Understand                     | 3.0         |
|     |                                   |     |   |                               |        | records.  |                                | 3.0         |

|            |     | COMPLIE                         | NCY EXAMINIBLUEP              | IVIIVI | 1  | 1                              | T           |
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|            |     |                                 |                               | 5.4.2  | Assess the most commonly used internal accounting controls related to deposit books, cheques, electronic banking, invoicing, cash receipts, disbursement journals, payroll journals, general journals, general ledger, and trial balances. | Evaluate                       |             |
|            | 5.5 | Outline trust fund obligations. | Analyze                       | 5.5.1  | Outline the basic principles of trust law.   | Analyse                        | 0.6         |
|            |     |                                 |                               | 5.5.2  | Outline the components of a trust.   | Analyse                        |             |
|            |     |                                 |                               | 5.5.3  | Compare and contrast a trustee and a beneficiary's role in relation to a trust.  | Analyse                        |             |
|            |     |                                 |                               | 5.5.4  | Explain what is meant by a breach of trust and its consequences.   | Understand                     |             |
|            |     |                                 |                               | 5.5.5  |  | Analyse                        |             |
|            |     |                                 |                               | 5.5.6  |  | Analyse                        |             |
|            |     |                                 |                               | 5.5.7  | Outline mortgage brokerage trust account requirements.   | Analyse                        |             |
|            |     |                                 |                               | 5.5.8  | Outline how to set up a mortgage brokerage trust account at a financial institution.   | Analyse                        |             |
|            |     |                                 |                               | 5.5.9  | Outline the legislative requirement to report trust account openings and closings to RECA.   | Analyse                        |             |
|            |     |                                 |                               | 5.5.10 | Outline how brokers can add, edit, and close a brokerage trust account using myRECA.   | Analyse                        |             |
|            |     |                                 |                               | 5.5.11 | Outline how monies held in trust may be used.  | Analyse                        |             |
|            |     |                                 |                               | 5.5.12 | Outline the required trust account safeguarding processes brokers must follow.   | Analyse                        |             |
|            |     |                                 |                               | 5.5.13 | Outline acceptable means of disbursing monies held in trust.   | Analyse                        |             |
|            |     |                                 |                               | 5.5.14 | Explain the purpose of trust account reconciliation.   | Understand                     |             |
|            |     |                                 |                               | 5.5.15 | Demonstrate how to prepare a trust account reconciliation.   | Apply                          |             |
|            |     |                                 |                               | 5.5.16 | Determine trust account procedures best practices.   | Evaluate                       |             |

| COMPETENCY |     | SUBJECT LEARNING OUTCOME                          | SUBJECT L.O. BLOOM'S<br>LEVEL |        | SPECIFIC LEARNING OUTCOME  | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |
|------------|-----|---|-------------------------------|--------|--|--------------------------------|-------------|
|            |     |   |                               | 5.5.17 | Outline brokerage trust account record   | Analyse                        |             |
|            |     |   |                               | 5.5.18 | keeping requirements.  Outline how to deal with a trust account shortage.                                      | Analyse                        |             |
|            |     |   |                               | 5.5.19 | List the forms used to provide trust account reports to RECA.  | Remember                       |             |
|            |     |   |                               | 5.5.20 | and trust account compliance.  | Analyse                        |             |
|            |     |   |                               | 5.5.21 | Describe the potential consequences of a breach of trust.  | Understand                     |             |
|            |     |   |                               | 5.5.22 | Describe best practices for avoiding breach of trust.  | Understand                     |             |
|            |     |   |                               | 5.5.23 | Distinguish between implied and express trust.   | Analyse                        |             |
|            |     |   |                               | 5.5.24 | Explain how to set up a mortgage trust account at a financial institution.                                     | Understand                     |             |
|            |     |   |                               | 5.5.25 | Outline trust account reporting requirements.  | Analyse                        |             |
|            |     |   |                               | 5.5.26 | Outline how to process unclaimed trust funds.  | Analyse                        |             |
|            |     |   |                               | 5.5.27 | Outline the actions required to mitigate trust deposit disputes.   | Analyse                        |             |
|            |     |   |                               | 5.5.28 | Outline the role of accounting practices in legislatively and trust term compliant trust money disbursement.   | Analyse                        |             |
|            | 5.6 | Outline applicable taxation requirements.         | Analyse                       | 5.6.1  | Compare and contrast employee income tax deductions and independent contractor income tax responsibilities.    | Analyse                        | 1.3         |
|            | 5.7 | Outline how to manage daily brokerage operations. | Analyse                       | 5.7.1  | Outline competent service expectations for specialized areas such as commercial mortgages and private lending. | Analyse                        | 3.0         |
|            |     |   |                               | 5.7.2  | Outline brokerage policies regarding other employement.  | Analyse                        |             |
|            |     |   |                               | 5.7.3  |  | Analyse                        |             |
|            |     |   |                               | 5.7.4  | Outline brokerage referral fee payment and receiving policies.   |                                |             |

|     | COMPETENCY                       |     | SUBJECT LEARNING OUTCOME  | SUBJECT L.O. BLOOM'S<br>LEVEL |       | SPECIFIC LEARNING OUTCOME  | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |
|-----|----------------------------------|-----|---|-------------------------------|-------|--|--------------------------------|-------------|
|     |                                  | 5.8 | Compare and contrast different management and leadership approaches.              | Analyse                       | 5.8.1 | Compare and contrast management processes for delegates and administrators.  | Analyse                        | 1.5         |
|     |                                  |     |   |                               | 5.8.2 | Outline how to provide courteous and well-reasoned responses to changes in law or the <u>Rules</u> related consultation.   | Analyse                        |             |
|     |                                  | 5.9 | Outline methods that promote a strong positive workplace culture and environment. | Analyse                       | 5.9.1 | Outline the components of a brokerage mission and values statement includes.   | Analyse                        | 2.6         |
|     |                                  |     |   |                               | 5.9.2 | Explain how to develop a brokerage mission and values statement.   | Analyse                        |             |
|     |                                  |     |   |                               | 5.9.3 | Outline customer service standards best practices.   | Analyse                        |             |
|     |                                  |     |   |                               | 5.9.4 | Outline an employee feedback process.  | Analyse                        |             |
|     |                                  |     |   |                               |       | COMPETENCY 5.MANAGE THE BUSINESS AND RESOURCES   | TOTAL WT.                      | 19.4        |
| 6.0 | COMPLIANCE AND ETHICAL PRACTICES | 6.1 | Determine the impact of laws and regulations on brokerages.                       | Evaluate                      | 6.1.1 | Determine mortgage brokerage responsibilities.   | Evaluate                       | 2.4         |
|     |                                  |     |   |                               | 6.1.2 | Outline a broker's responsibility to ensure brokerage business is carried out competently and in accordance with the REA and the Rules.  | Analyse                        |             |
|     |                                  |     |   |                               | 6.1.3 | Justify how the requirement to establish and maintain proper document management control fosters compliance with REA, the Rules, and applicable privacy legislation, as well as fulfilling some broker oversight responsibilities. | Evaluate                       |             |
|     |                                  |     |   |                               | 6.1.4 | Outline broker and brokerage obligations related to conduct proceedings, inspections, and other enforcement processes.   | Analyse                        |             |
|     |                                  |     |   |                               | 6.1.5 | Outline how broker participation in conduct proceedings, inspections, and other enforcement processes can reduce risk to broker, brokerage, and mortgage associates.   | Analyse                        |             |

| COMPETENCY |     | SUBJECT LEARNING OUTCOME                    | SUBJECT L.O. BLOOM'S<br>LEVEL |        | SPECIFIC LEARNING OUTCOME   | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |
|------------|-----|---|-------------------------------|--------|---|--------------------------------|-------------|
|            |     |   |                               | 6.1.6  | Determine the consequences of failing to fulfil   | Evaluate                       |             |
|            |     |   |                               |        | broker and brokerage conduct proceeding,  |                                |             |
|            |     |   |                               |        | inspection, and other enforcement process   |                                |             |
|            |     |   |                               |        | obligations.  |                                |             |
|            |     |   |                               | 6.1.7  | Outline mortgage brokerage prohibitions.  | Analyse                        |             |
|            |     |   |                               | 6.1.8  | Outline mortgage broker responsibilities.   | Analyse                        |             |
|            |     |   |                               | 6.1.9  | , ,   | Analyse                        |             |
|            |     |   |                               | 6.1.10 |   | Analyse                        |             |
|            |     |   |                               |        | and Canada's <i>Telecommunications Act</i> do not call list   |                                |             |
|            |     |   |                               |        | on brokerage marketing activities.  |                                |             |
|            |     |   |                               | 6.1.11 | Assess how the requirement to establish, review, and  | Evaluate                       |             |
|            |     |   |                               |        | update policies and procedures governing the  |                                |             |
|            |     |   |                               |        | brokerage helps ensure the business of the brokerage  |                                |             |
|            |     |   |                               |        | is conducted within all applicable legislation.   |                                |             |
|            | 6.2 | Determine the impact of non-compliance on a | Evaluate                      | 6.2.1  | Determine the relationship between "conduct   | Evaluate                       |             |
|            |     | mortgage brokerage.                         |                               |        | deserving of sanction" and "civil liability" in mortgage  |                                | 2.8         |
|            |     |   |                               |        | broker licensee inappropriate behaviour situations.   |                                | 2.0         |
|            |     |   |                               | 6.2.2  | Outline the circumstances under which a broker may  | Analyse                        |             |
|            |     |   |                               |        | be responsible for a mortgage associate's conduct.  |                                |             |
|            |     |   |                               | 6.2.3  | Outline the inquiry and investigation process that brokers must follow to determine whether a mortgage associate's actions constitute conduct | Analyse                        |             |
|            |     |   |                               |        | deserving of sanction and/or civil liability.   |                                |             |
|            |     |   |                               | 6.2.4  | Outline how the principles of natural justice impact brokerage inquiry and investigation processes.   | Analyse                        |             |
|            |     |   |                               | 6.2.5  | Outline potential non-compliance sanctions and  |                                |             |
|            |     |   |                               |        | publication.  |                                |             |

| COMPETENCY |     | SUBJECT LEARNING OUTCOME                                  | SUBJECT L.O. BLOOM'S<br>LEVEL |        | SPECIFIC LEARNING OUTCOME  | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |
|------------|-----|---|-------------------------------|--------|--|--------------------------------|-------------|
|            | 6.3 | Assess situations for policies and procedures compliance. | Evaluate                      | 6.3.1  | Justify the need to create policies and procedures with a desired result in mind.  | Evaluate                       | 2.4         |
|            |     | ·   |                               | 6.3.2  | Describe policy and procedure creation and maintenance best practices.   | Understand                     |             |
|            |     |   |                               | 6.3.3  | Justify the need for periodically updating brokerage policies and procedures.  | Evaluate                       |             |
|            |     |   |                               | 6.3.4  | Outline the types of events that necessitate reviewing and updating policies and procedures.   | Analyse                        |             |
|            |     |   |                               | 6.3.5  | Outline processes that brokerages may employ to make brokerage policies and procedures available to mortgage associates and unlicensed staff.          | Analyse                        |             |
|            |     |   |                               | 6.3.6  | Outline strategies brokers may employ to ensure mortgage associates and unlicensed staff know and refer to brokerage policies and procedures.          | Analyse                        |             |
|            |     |   |                               | 6.3.7  | Justify the need for brokerage policies and procedures manuals to contain robust conflict of interest disclosure and conflict resolution requirements. | Evaluate                       |             |
|            |     |   |                               | 6.3.8  | Determine brokerage employee and licensee advertisement requirements.  |                                |             |
|            |     |   |                               | 6.3.9  | Outline brokerage employee and licensee incentive and inducement approval requirements.  | Analyse                        |             |
|            |     |   |                               | 6.3.10 | Outline brokerage employee and licensee referral fee receipt and payment requirements.   | Analyse                        |             |
|            |     |   |                               | 6.3.11 | Assess how a brokerage policies and procedures manual supports a brokerage's records management and retention responsibilities.                        | Evaluate                       |             |
|            | 6.4 | Determine methods to address client complaints.           | Evaluate                      | 6.4.1  | Outline potential causes of disputes between mortgage broker licensees and their clients and customers.  | Analyse                        | 1.8         |

| COMPETENCY |     | SUBJECT LEARNING OUTCOME  | SUBJECT L.O. BLOOM'S<br>LEVEL |        | SPECIFIC LEARNING OUTCOME  | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |
|------------|-----|---|-------------------------------|--------|--|--------------------------------|-------------|
|            |     |   |                               | 6.4.2  | Outline the actions that deter dispute resolution between mortgage broker licensees and their clients  | Analyse                        |             |
|            |     |   |                               | 6.4.3  | and customers.  Outline the options available to brokers to resolve complaints.  | Analyse                        |             |
|            |     |   |                               | 6.4.4  | Outline three benefits of using the Voluntary Broker Resolution Program (VBRP).  | Analyse                        |             |
|            |     |   |                               | 6.4.5  | Assess how the requirement to be actively involved in resolving complaints and disputes from the public or other licensees helps brokers fulfill their oversight responsibility. | Evaluate                       |             |
|            | 6.5 | Assess applicable marketing and advertising laws and regulations. | Evaluate                      | 6.5.1  | Explain brokerage advertising requirements (traditional and social media).   | Understand                     | 1.8         |
|            |     |   |                               | 6.5.2  | Describe common advertising requirement issues including brokerage name clearly indicated and brokerage logo/font standards.   | Understand                     |             |
|            |     |   |                               | 6.5.3  | Outline the broker's role in ensuring advertising meets brokerage requirements.  | Analyse                        |             |
|            |     |   |                               | 6.5.4  | Assess advertising for brokerage requirement compliance.   | Evaluate                       |             |
|            |     |   |                               | 6.5.5  | Describe brokerage incentive and inducement standards.   | Understand                     |             |
|            |     |   |                               | 6.5.6  | Outline the broker's role in ensuring incentives and inducements meet brokerage requirements.  | Analyse                        |             |
|            |     |   |                               | 6.5.7  | Assess brokerage incentives and inducements for compliance with brokerage requirements.  | Evaluate                       |             |
|            |     |   |                               | 6.5.8  | Explain the brokerage requirements for establishing a team.  | Understand                     |             |
|            |     |   |                               | 6.5.9  | Assess proposed team structure for compliance with brokerage requirements.   | Evaluate                       |             |
|            |     |   |                               | 6.5.10 | Outline the broker's role in ensuring brokerage teams comply with brokerage team structure requirements.   | Analyse                        |             |
|            |     |   |                               | 6.5.11 | Describe brokerage personal and team branding requirements.  | Understand                     |             |

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|-----|--|-----|--|-------------------------------|--------|--|--------------------------------|-------------|
|     | COMPETENCY   |     | SUBJECT LEARNING OUTCOME                       | SUBJECT L.O. BLOOM'S<br>LEVEL |        | SPECIFIC LEARNING OUTCOME  | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |
|     |  |     |  |                               | 6.5.12 | Assess personal and team branding for compliance   | Evaluate                       |             |
|     |  |     |  |                               |        | with brokerage requirements.   |                                |             |
|     |  |     |  |                               | 6.5.13 | Outline the broker's role in ensuring personal and   | Analyse                        |             |
|     |  |     |  |                               |        | team branding complies with brokerage  |                                |             |
|     |  |     |  |                               |        | requirements.  |                                |             |
|     |  | 6.6 | Outline recordkeeping compliance requirements. | Analyse                       | 6.6.1  | Outline records retention policies and processes   | Analyse                        |             |
|     |  |     |  |                               |        | required to comply with the <i>Real Estate Act</i> , the   |                                | 2.5         |
|     |  |     |  |                               |        | Rules, and other regulatory requirements.  |                                |             |
|     |  |     |  |                               | 6.6.2  | _  | Analyse                        |             |
|     |  |     |  |                               |        | licensing and registration and proper use of myRECA.   |                                |             |
|     |  |     |  |                               | 6.6.3  | Outline records related consent, sharing, and use  | Analyse                        |             |
|     |  |     |  |                               |        | requirements.  |                                |             |
|     |  |     |  |                               | 6.6.4  | Assess recordkeeping for compliance with brokerage requirements.                                     | Evaluate                       |             |
|     |  |     |  |                               | 6.6.5  | Outline the broker's role in ensuring recordkeeping  | Analyse                        |             |
|     |  |     |  |                               | 6.6.6  | complies with brokerage requirements.  | E al are                       |             |
|     |  |     |  |                               | 6.6.6  | Determine the impact of document management  | Evaluate                       |             |
|     |  |     |  |                               |        | requirements on compliance with <i>REA</i> , the Rules,  |                                |             |
|     |  |     |  |                               | 6.6.7  | and applicable privacy legislation.  | E al ara                       |             |
|     |  |     |  |                               | 6.6.7  | Determine how document management  | Evaluate                       |             |
|     |  |     |  |                               |        | requirements help brokers fulfil their oversight responsibilities.                                   |                                |             |
|     |  |     |  |                               |        | COMPETENCY 6.COMPLIANCE AND ETHICAL PRACTICES  | TOTAL WT.                      | 13.7        |
| 7.0 | ENSURE COMPETENT SERVICES ARE PROVIDED TO THE PUBLIC | 7.1 | Outline consumer protection methods.           | Analyse                       | 7.1.1  | Describe consumer protection standards.  | Understand                     | 2.8         |
|     |  |     |  |                               | 7.1.2  | Outline client information protection requirements under federal and provincial privacy legislation. | Analyse                        |             |

| COMPETENCY |     | SUBJECT LEARNING OUTCOME   | SUBJECT L.O. BLOOM'S<br>LEVEL |       | SPECIFIC LEARNING OUTCOME   | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |
|------------|-----|--|-------------------------------|-------|---|--------------------------------|-------------|
|            |     |  |                               | 7.1.3 | Distinguish customer service standards related to coverage for deals when associates are absent.  | Analyse                        |             |
|            | 7.2 | Compare and contrast alternative methods to address conflicts of interest.                                       | Evaluate                      | 7.2.1 | Outline the requirements under the <i>Rules</i> related to disclosing and dealing with conflicts of interest.   | Analyse                        | 2.0         |
|            |     |  |                               | 7.2.2 | Outline brokerage conflict of interest policies.  | Analyse                        |             |
|            | 7.3 | Explain the mortgage broker's role as it relates to mortgage brokerage professionalism and ethical expectations. | Analyse                       | 7.3.1 | Outline a mortgage broker's responsibility in communicating, supporting, and exemplifying brokerage professionalism and ethical expectations.   | Analyse                        | 2.6         |
|            |     |  |                               | 7.3.2 | Outline dispute resolution options for dealing with issues between brokerage professionals.   | Analyse                        |             |
|            | 7.4 | Assess practice standards issues.  | Evaluate                      | 7.4.1 | Summarize mortgage professional responsibilities related to practice standards.   | Understand                     | 2.6         |
|            |     |  |                               | 7.4.2 | Determine appropriate actions to address practice standards issues.   | Analyse                        |             |
|            | 7.5 | Assess potential brokerage relationship building opportunities.  | Evaluate                      | 7.5.1 | Describe strategic alliances that may enhance customer service.   | Understand                     | 2.4         |
|            |     |  |                               | 7.5.2 | Explain how strategic alliances enhance customer service.   | Understand                     |             |
|            |     |  |                               | 7.5.3 | Determine potential brokerage relationship building opportunities.  | Evaluate                       |             |
|            |     |  |                               | 7.5.4 | List service providers that may be valuable brokerage relationships (e.g.: lawyers, financial planners, insurance brokers, other brokerages with different lender products, other credit products, real estate professionals, and bankers). | Remember                       |             |
|            | 7.6 | Assess the value of establishing and managing relationships with lenders.  | Evaluate                      | 7.6.1 | Distinguish the benefits of good relationships with lenders (potentially quicker service, help in structuring deals, and better compensation).  | Analyse                        | 4.2         |

| MORTGAGE BROKER COMPETENCY EXAM BLUEPRINT |  |                          |                               |       |   |                                |             |  |  |
|---|--|--------------------------|-------------------------------|-------|---|--------------------------------|-------------|--|--|
| COMPETENCY                                |  | SUBJECT LEARNING OUTCOME | SUBJECT L.O. BLOOM'S<br>LEVEL |       | SPECIFIC LEARNING OUTCOME   | SPECIFIC L.O.<br>BLOOM'S LEVEL | EXAM WEIGHT |  |  |
|   |  |                          |                               | 7.6.2 | Explain potential consequences of poor lender relationships.      | Understand                     |             |  |  |
|   |  |                          |                               |       | COMPETENCY 7.ENSURE COMPETENT SERVICES ARE PROVIDED TO THE PUBLIC | TOTAL WT.                      | 16.6        |  |  |
|   |  |                          |                               |       | ALL MB BROKER COMPETENCIES  | TOTAL WT.                      | 100         |  |  |